

Implementing Integrated GRC & AI Governance Frameworks Masterclass

Harnessing King V, ISO 42001 and the COSO Framework for Risk Oversight, Assurance and Board Accountability

The most influential voice at the table belongs to the professional who governs what others fear.

20 -21 July 2026 | Johannesburg, South Africa

Master Trainers



DEON VAN DER WESTHUIZEN
CA(SA), CIA



DR DIRK J BRAND LLD



It always seems impossible, until it's done
Nelson Mandela

WHY CANT YOU MISS

This masterclass combines structured framework analysis with hands-on governance application. Participants work through group exercises, workshops, risk assessments and case study analysis — building real governance outputs across every session. Each day is designed around practical construction: mapping framework alignments, designing accountability structures, developing control frameworks and stress-testing governance decisions against real organisational scenarios. Participants leave with fifteen immediately applicable governance toolkits and a 90-day AI governance roadmap ready for organisational implementation.

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COURSE OVERVIEW

This masterclass positions King V as the governance anchor, keeping the programme's architecture at the level of leadership, ethics, accountability, value creation, sustainability, integrated thinking and stakeholder trust where board-level decisions are made. ISO 42001, integrated GRC, the COSO framework and the Three Lines Model provide the supporting governance architecture that operationalises King V's principles into practical controls, assurance frameworks, risk management disciplines and implementation roadmaps. The result is a governance programme that bridges strategic principle and operational execution, equipping professionals to govern AI responsibly, assure it credibly and report it with confidence to boards, investors and regulators.

Artificial intelligence is no longer a peripheral technology consideration — it is a mission-critical governance challenge affecting strategic decisions, stakeholder trust and regulatory compliance across energy, financial services, healthcare, municipalities and public entities. The emergence of smart grids, digital twins, predictive maintenance, AI-enabled operational systems and escalating cybersecurity risks has made structured AI governance an organisational imperative that boards, executives and governance professionals can no longer defer. Organisations that govern AI effectively protect enterprise value, maintain stakeholder confidence and position themselves ahead of an increasingly demanding regulatory environment. Those that do not expose themselves to ethical failures, reputational damage, control breakdowns and regulatory liability.

COURSE OUTCOMES

By the end of this masterclass, participants will be able to:

- **Frame** the strategic relevance of King V as the primary governance baseline for responsible AI oversight and board-level accountability
- **Embed** AI governance within ethical and effective leadership obligations as defined by King V principles and integrated thinking
- **Align** AI oversight structures with organisational purpose, sustainable value creation and stakeholder trust expectations
- **Implement** ISO 42001 requirements across AI policy development, lifecycle governance, risk assessment and assurance readiness
- **Integrate** AI governance into a unified GRC architecture spanning risk management, compliance, cybersecurity, internal audit and data governance
- **Assess** material AI risks across bias, privacy, model drift, explainability, regulatory non-compliance and third-party vendor exposure
- **Structure** board, executive and functional accountability for AI governance with clear escalation protocols and reporting responsibilities
- **Design** practical AI controls, assurance processes, audit trails and board reporting mechanisms aligned to the Three Lines Model
- **Build** a prioritised AI governance roadmap aligned to King V, ISO 42001 and integrated GRC — ready for immediate organisational implementation
- **Navigate** emerging AI regulatory requirements, reporting obligations and assurance standards to position the organisation ahead of compliance exposure

In-house training – Any topic, anytime, anywhere

Leverage our global network of trainers to deliver scalable training anywhere in the world both in English and a range of additional languages. We deliver local knowledge and operational capabilities to support the most demanding of clients with diverse training needs. What we offer:

- **Bespoke course development based on specific needs**
- **Ability to deliver as a one off course or a global training series across multiple sites**
- **Unbeatable stable of the best trainers across all industry sectors and discipline**
- **Multi-lingual and culturally sensitive delivery**

Contact Us : ehsan@bbilttd.com

WHO SHOULD ATTEND

- Board Secretaries
- Company Secretaries
- Head of Governance and Compliance
- Head of Integrated GRC
- Board Members and Non-Executive Directors
- Chief Executive Officers
- Chief Compliance Officers
- Head of Enterprise Risk Management
- Head of Regulatory Affairs
- Compliance Directors and Senior Managers

PROGRAMME SCHEDULE

Day One and Two

0900 Registration and Coffee
0930 Morning Session Begins
1030 Morning Refreshments and Networking Break
1300 Networking Luncheon
1400 Afternoon Session Begins
1530 Afternoon Refreshments and Networking Break
1700 Course Concludes

Toolkits Included in the Course

- 1.AI Governance Maturity Assessment Tool
- 2.KING V AI Oversight Checklist (aligned to ISO 37004)
- 3.ISO 42001 Readiness Assessment
- 4.AI Risk and Control Matrix
- 5.AI Ethics Decision Tree
- 6.AI Stakeholder Impact Map
- 7.AI Governance Committee Charter Template
- 8.AI Policy Framework Template
- 9.AI Assurance Map using the Three Lines Model
- 10.AI Dashboard for Board Reporting
- 11.AI Vendor Risk Assessment Template
- 12.AI Incident Escalation and Response Protocol
- 13.AI Use Case Prioritization Matrix
- 14.AI Transparency and Disclosure Checklist
- 15.AI Integrated GRC Alignment Map

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Master Trainer

Key Achievements

- Served as **Policy Group Leader for the United Nations and UNESCO** at the Center for AI and Digital Policy, Washington D.C. — leading international policy development on AI governance and human rights alignment
- Served as **Policy Group Leader for G7/G20** at CAIDP, contributing to the development of global AI governance standards and multilateral policy frameworks
- Co-led **Team LegalAlzers** to co-winner status at the First St. Gallen Grand Challenge — testing the EU AI Act in practice against real-world AI deployment scenarios
- Presented at the International **Artificial Intelligence and Human Rights Summit** in Munich and the **Responsible AI Forum** in Munich — recognised as an international authority on ethical AI and legal accountability
- Drafted a **national data protection and privacy policy for the Cook Islands** — demonstrating applied AI and data governance capability at sovereign level
- Delivered **EU AI Act assessments** to private sector clients and provided AI policy and legal compliance advisory across multiple jurisdictions
- Published a **Legal Framework for AI Agents** in AIRe Vol. 2 (2025) and contributed to Springer's publication on the Future of African-European Relations — establishing thought leadership across AI law, governance and international relations
- Provided **technical advice in the drafting of the South African Constitution** at the Constitutional Assembly and led a technical team that drafted the Western Cape Constitution — establishing foundational authority in South African public law and governance

Awards & Recognition

- Co-winner of the First **St. Gallen Grand Challenge** on the EU AI Act in Practice — internationally recognised for applied AI legal expertise
- Published across **South Africa, Germany, Italy, Netherlands, Austria and the United States** on constitutional law, AI and the law, governance and international relations
- Member of the **Advisory Board of the Ubuntu Centre for African Studies**, West University, Timisoara, Romania — recognised for contribution to African governance and international relations scholarship
- Multilingual practitioner fluent in **English, Afrikaans and German** — enabling engagement across South African, European and international governance environments

Notable Clients

Dr Brand has delivered legal advisory, policy development and governance consulting engagements across the following institutions and environments:

- United Nations and UNESCO — AI Policy Group Leadership
- G7/G20 — International AI Governance Policy
- Government of the Cook Islands — National Data Protection Policy
- Western Cape Provincial Government — Constitutional and Legal Advisory
- Stellenbosch University — Masters Programme Facilitation and PhD Supervision
- Hochschule Kehl, Germany — International Cooperation Masters Programme
- Multiple private sector clients — EU AI Act Compliance and AI Policy Advisory
- International business conferences — AI policy, regulation and ethical AI presentations across 2024 and 2025



DR DIRK J BRAND LLD

Independent Legal Consultant and Extraordinary Senior Lecturer School of Public Leadership, Stellenbosch University LLD, LL.M, LL.B, B.Comm - Stellenbosch University and University of the Free State Admitted Advocate of the Supreme Court of South Africa Policy Fellow, Center for AI and Digital Policy, Washington D.C.

Professional Summary

Dr Dirk Brand is an independent legal consultant and senior academic whose practice sits at the intersection of artificial intelligence law, data protection, constitutional governance and public finance. Admitted as an Advocate of the Supreme Court of South Africa and holding a Doctorate in Constitutional Law from Stellenbosch University, Dr Brand brings both practitioner authority and academic rigour to the governance of AI systems, data and digital policy across public and private sector environments.

He serves as Extraordinary Senior Lecturer at the School of Public Leadership, Stellenbosch University, where he facilitates a Masters-degree module on AI in the Public Sector, and holds Policy Fellow status at the Center for AI and Digital Policy in Washington D.C. — one of the world's foremost AI policy institutions. His work spans South Africa, the European Union, the United Nations and the G7/G20 policy environments, positioning him as one of Africa's most authoritative voices on the legal and regulatory dimensions of responsible AI governance.

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Master Trainer

Key Achievements

- Designed the **Lesotho Petroleum Fund's Enterprise Risk Management framework**, risk appetite thresholds and ESG-linked risk and control matrices as Technical Expert to the Fund's Board of Directors
- Co-authored the **National Risk Management Framework for National Treasury, South Africa** under an EU and DFID-funded project — integrating COSO, ISO 31000, King IV and five lines of assurance into a modernised national framework
- Rolled out **COSO-based Governance, ERM and compliance frameworks across 23 ministries** in Botswana and Lesotho under a Commonwealth-funded project — capacitating over 250 role-players through consulting and digital learning
- Capacitated over **750 role-players across South Africa, Lesotho, Namibia, Botswana and Tanzania** on ESG-linked strategic objectives, annual reporting, target setting and reputational risk management
- Trained over **5,500 professionals** through 59 CPD-accredited online ESG courses covering ESG strategy, greenwashing detection, GRI and IFRS reporting, sustainable supply chains and human capital governance
- Upskilled **2,105 employees** in infrastructure and mobility departments on ESG, ethics and leadership across a major government capacity development project
- Designed the **risk management framework for Eskom** and facilitated implementation — and co-designed the risk management architecture for ENGEN and Petronas across South Africa and Malaysia
- Served as **Expert Witness in high-profile governance cases** including Masterbond and Cape Investment Bank during his tenure at the South African Reserve Bank



DEON VAN DER WESTHUIZEN CA(SA), CIA

Governance Strategist and ESG Risk Leader Founder, Next Step Academy and Agile Online Learning CA(SA), CIA — Chartered Accountant and Certified Internal Auditor

Awards & Recognition

- **Chair, South African ESG Conference** (2022 to present) — leading national ESG dialogue on greenwashing, stakeholder capitalism, sustainable governance and integrated reporting
- **Keynote Speaker** at Advantage Training and IIA Africa Conferences across Tanzania, Botswana, Namibia and South Africa on ESG assurance, greenwashing detection and audit of societal impact metrics
- **Panellist** on dysfunctional Boards of Directors at the quarterly African Governance Conference — recognised as a leading voice on board effectiveness and governance reform across the African continent
- Research advisory contributions to **GIZ, Commonwealth Secretariat, Hans Seidel Foundation and AECOM** — recognised for applied policy advisory and governance reform expertise across international development organisations

Notable Clients

Deon has delivered legal advisory, policy development and governance consulting engagements across the following institutions and environments:

- National Treasury, South Africa — National Risk Management Framework
- Lesotho Petroleum Fund — ERM Framework and Board Advisory
- ENGEN and Petronas — Risk Management Design across South Africa and Malaysia
- South African Reserve Bank — Bank Supervision, Internal Audit and Strategic Audits
- Eskom — Risk Management Framework Design and Implementation
- Eastern Cape Development Corporation — ESG Development Advisory
- USAID — Revenue Enhancement across 23 municipalities
- Ernst and Young — Forensic, Internal Audit and Governance Frameworks
- IIA Malaysia, IIA Singapore, IIA Botswana and IIA South Africa — Conference Presentations and Training Delivery
- University of Stellenbosch, Hugenote College and Hochschule Kehl — Academic Research and Lecturing

Professional Summary

Deon van der Westhuizen is a governance strategist and enterprise risk leader with 39 years of experience spanning public finance, enterprise risk management, internal audit transformation, petroleum fund reform and ESG capacity development across Sub-Saharan Africa and internationally. As a Chartered Accountant and Certified Internal Auditor, Deon has designed national risk management frameworks for sovereign governments, pioneered ESG strategy across the public and private sectors of Southern Africa and delivered over 300 international training and coaching engagements aligned to King IV, COSO 2017, ISO 31000 and IFRS ESG standards.

He chairs the annual South African ESG Conference and serves as Extraordinary Lecturer at the University of Stellenbosch, Hugenote College and Hochschule Kehl, Germany — where his research covers municipal governance, ESG compliance, carbon cost integration and financial sustainability across local government environments.

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Day 1

Monday 20th July 2026

King V as Governance Anchor: Leadership, Ethics and Board Accountability

Session 1:

Positioning King V as the Governance Foundation for Responsible AI Oversight

- Navigating the evolution from King IV to King V and its implications for technology governance obligations
- Positioning AI as a board-level governance issue requiring structured oversight and executive accountability
- Aligning ethical and effective leadership principles to responsible AI deployment and organisational conduct
- Connecting AI governance to value creation, value preservation and long-term organisational sustainability
- Managing stakeholder trust as a governance obligation across AI-enabled decisions and disclosures
- Applying integrated thinking to embed AI governance across strategy, risk, ethics and performance
- Assessing the consequences of ungoverned AI adoption for organisational reputation, liability and regulatory standing

Group Exercise:

Participants map how AI affects their organisation's strategy, ethics, performance, risk profile and stakeholder expectations

Session 2:

Applying King V Governance Principles Across AI Deployment and Oversight Decisions

- Embedding ethical culture as the organisational foundation for responsible conduct and decision-making
- Aligning responsible corporate citizenship to social, community and environmental impact obligations
- Governing AI technology and information assets under King V's specific oversight and accountability principles
- Managing stakeholder relationships and expectations across automated decisions and service delivery
- Navigating transparency and disclosure obligations for systems, outputs and governance processes
- Structuring accountability for outcomes at board, executive and functional governance levels
- Positioning sustainability and resilience as governing criteria for adoption and long-term value decisions
- Assessing emerging AI technology oversight obligations and their application to current and future deployments

Group Exercise:

Participants align specific King V principles to AI use cases including predictive analytics, generative AI, recruitment tools, customer service bots and fraud detection systems.

Session 3:

Navigating the AI Governance Framework Ecosystem and Positioning King V as the Central Anchor

- Establishing King V as the primary governance baseline within a multi-framework AI oversight architecture
- Aligning ISO 42001 requirements to AI management system design, lifecycle governance and assurance readiness
- Interpreting international policy and regulatory obligations across OECD AI Principles and the EU AI Act
- Applying NIST AI RMF and COSO ERM to enterprise risk identification, assessment and control design
- Positioning COBIT within IT and operational governance structures for AI-enabled systems and processes
- Structuring the Three Lines Model as the assurance and accountability architecture for AI oversight
- Integrating governance, risk, compliance and assurance into a unified GRC architecture for AI
- Recognising complementary rather than competing relationships across frameworks to build a coherent governance ecosystem

Group Exercise:

Participants build a framework alignment map showing how King V sits at the centre of an AI governance ecosystem.

Session 4:

Implementing ISO 42001 as the Structural Foundation for AI Management and Assurance Readiness

- Navigating the purpose, scope and structural requirements within an organisational governance context
- Aligning board and executive governance obligations to compliance and accountability requirements
- Developing AI policy instruments that reflect organisational risk appetite and governance obligations
- Assigning roles, responsibilities and ownership across the management system to establish clear accountability lines
- Conducting structured risk assessments to identify, prioritise and document material exposures
- Designing controls that operationalise risk management decisions across the management system architecture
- Governing the full AI system lifecycle from design and deployment through monitoring and decommissioning
- Embedding monitoring and continual improvement disciplines to sustain management system effectiveness over time
- Building assurance readiness across internal controls, audit trails and external certification requirements

Workshop:

Participants identify the building blocks of an AI management system aligned to ISO 42001.

Session 5:

Implementing ISO 42001 as the Structural Foundation for AI Management and Assurance Readiness

- Defining the board's oversight obligations, governance responsibilities and accountability boundaries for AI
- Mapping executive and functional accountability across CEO, CRO, CIO, CISO, legal, compliance, internal audit and business units
- Establishing escalation protocols that move material risk decisions through the accountability chain effectively
- Designing reporting lines that connect operational AI performance to board-level oversight and decision-making
- Structuring AI governance committees as the oversight bridge between board authority and executive management
- Extending accountability frameworks to third-party AI providers, vendors and outsourced system operators

Group Exercise:

Participants design a board-level AI governance structure with clear roles and reporting responsibilities.

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Day 2

Tuesday 21st July 2026

Integrated GRC in Action: Risk, Assurance and AI Governance

Session 6:

Aligning Integrated GRC and the Three Lines Model for AI Oversight and Assurance Accountability

- Building a single governance architecture that integrates risk, compliance, cybersecurity, internal audit, legal, data governance and ethics under unified board oversight
- Identifying hallucination risks and their implications for accuracy, reliability and organisational accountability
- Mapping assurance obligations across governance, risk and compliance functions to eliminate gaps and duplication
- Assigning control ownership across first, second and third line functions with clear accountability boundaries
- Positioning the Three Lines Model as the structural accountability framework for AI oversight and independent assurance

Group Exercise:

Participants build an integrated GRC model showing the role of the first, second and third lines in AI governance oversight

Session 7:

Identifying and Managing AI Risk Across Governance, Ethics and Operational Exposure

- Assessing bias and discrimination risks arising from AI decision-making and their ethical, legal and regulatory consequences
- Managing privacy breach exposure across data collection, processing and AI-enabled decision systems
- Identifying hallucination risks and their implications for accuracy, reliability and organisational accountability
- Navigating cybersecurity threats specific to AI systems, models and data infrastructure
- Managing model drift as a performance degradation risk requiring ongoing monitoring and governance response
- Addressing explainability gaps and their consequences for accountability, regulatory compliance and stakeholder trust
- Evaluating regulatory non-compliance exposure across evolving AI legislation and reporting obligations
- Assessing reputational damage risk as a board-level governance and stakeholder accountability obligation
- Managing workforce disruption risks arising from AI deployment across operational and organisational boundaries
- Recognising over-reliance on automation as a governance failure risk requiring human oversight controls
- Extending risk assessment and control frameworks to third-party AI vendors and outsourced system operators

Workshop

Participants perform a risk assessment on a hypothetical AI implementation, mapping inherent risk, residual risk, controls and assurance activities.

Session 8:

Governing AI Ethics, Trust and Responsible Innovation Across Organisational and Social Boundaries

- Embedding ethical AI principles as the foundational governance obligation for responsible deployment and oversight
- Applying fairness standards to AI systems to ensure equitable outcomes across stakeholder and demographic groups
- Addressing explainability as an ethical obligation — ensuring stakeholders can interrogate and understand automated decisions
- Structuring accountability for ethical failures at board, executive and operational governance levels
- Navigating transparency obligations across AI system design, decision-making processes and public disclosure
- Establishing human oversight as a non-negotiable governance control within automated decision environments
- Managing privacy obligations across data collection, processing and AI-enabled personalisation systems
- Balancing responsible innovation against ethical risk exposure and long-term organisational trust obligations
- Assessing social impact across communities, labour markets and equity considerations affected by AI deployment
- Connecting AI ethics performance to ESG reporting obligations, investor expectations and sustainability disclosure
- Identifying and preventing greenwashing and AI washing risks across external communications and governance claims

Case Study:

Participants analyse where AI use creates ethical failures, trust breakdowns and reputational harm across real organisational scenarios.

Session 9:

Designing AI Controls, Assurance Frameworks and Internal Audit Capabilities for Governed AI

- Designing the AI control architecture to govern automated processes, decision systems and operational boundaries
- Establishing data quality controls to ensure accuracy, completeness and integrity of inputs across systems
- Applying model validation procedures to verify performance, reliability and alignment with governance objectives
- Building monitoring dashboards that provide real-time visibility of control effectiveness and risk indicators
- Embedding human-in-the-loop controls at critical decision points within automated processes and workflows
- Constructing audit trails that create defensible evidence records for internal review and external assurance
- Engaging third-party assurance to validate control design, governance effectiveness and independent oversight obligations
- Defining internal audit's mandate, methodology and reporting responsibilities within the AI governance architecture
- Implementing continuous monitoring and reporting disciplines to sustain control effectiveness beyond periodic audit cycles

Workshop:

Participants create an AI control framework and assurance plan for an AI-enabled process.

Session 10:

Developing an AI Governance Roadmap Aligned to King V, ISO 42001 and Integrated GRC

- Conduct maturity and readiness assessments to diagnose governance capability and identify priority improvements
- Prioritise AI use cases based on risk exposure, strategic value, and governance readiness
- Develop governance policies and translate roadmap decisions into clear accountability structures
- Build structured implementation plans with defined sequencing, resources, and ownership
- Establish metrics, KPIs, and board reporting to track progress, maturity, and risk exposure
- Strengthen organisational capability, assurance, and compliance readiness for sustained governance effectiveness

Group Exercise:

Participants design a board-level AI governance structure with clear roles and reporting responsibilities.